



PHOENIX FINANCE COMMITTEE MEETING
Kayem - Chelsea, MA
May 16, 2022 10:00 AM - 11:30 AM

AGENDA

1) Business Operations Update

2) Q3 2022 Financial Review

- a. CMO
- b. Chelsea
- c. Springfield
- d. Lawrence
- e. Foundation

3) FY23 Budget

4) Surplus Calculation Update